What’s a Good Education Worth?

BY PAUL W. GOOCH

How would we calculate the worth of a good undergraduate education? We know what an undergraduate degree costs these days. Tuition runs about $5,000 per year and incidental fees add another $1,300. Living in residence ranges from $10,000 to $12,000, depending on a student’s choice of room and meal plan. Including books and any other expenses, it’s easy for the average student to be spending $20,000 each year for four years. For an international student, the tuition figure alone is close to $24,000 a year.

Not every Vic student pays that much, of course. Some live at home, and about 40 per cent have some form of government assistance. We also have a generous program of scholarships and bursaries. The question remains, however, is a good education worth up to $80,000 or $100,000?

A common answer is to point to the economic value of an undergraduate degree, a subject addressed in recent reports from both the Canada Millennium Scholarship Foundation and Canada’s department for foreign affairs and international trade. The earning power of a university graduate is significantly higher than that of a high school graduate. In 2005, the difference averaged $18,645 per year; even when the costs of a degree are included, earnings over 40 years amount, on average, to an ‘education premium’ of $745,800. On a simple cost/benefit analysis, higher education turns out to be a good economic deal.

When societal benefits are also taken into account, an undergraduate education turns out to be worth even more than three quarters of a million 2005 dollars. Since university graduates earn more, they pay more taxes (41 per cent of tax revenues, from 22 per cent of the population). As a population, they are in better health and require fewer social services. Those who are international students annually contribute $6.5 billion to the Canadian economy.

But there is something fundamentally missing from answers that simply add up dollars. By “worth,” we must mean more than money. Instead of the worth of a good education, ask rather about the kind of life one wants to lead, and in what kind of society. A good undergraduate education will contribute to the good life in at least four ways. First, those years dedicated to the pursuit of knowledge and the enlarging of experience will provide a much larger menu for the different kinds of life that are available. Many students find that courses and campus activities open up worlds unknown and unimagined. Second, the disciplines of learning can bring their own enjoyments. A good education makes us more curious and helps us figure out satisfying solutions. Third, during those undergraduate years we form friendships with those who share our passions and who play large roles in making life meaningful. Finally, an educated society is a better society. Without educated minds and imaginations, how will we enjoy democratic freedoms, cultural richness or intelligent public policy? It’s worth a great deal, in deeply human terms, to live in such a society.

In short, then, an undergraduate degree is worth just whatever a good life is worth. And the degree will be good to the extent that it makes a good life possible, for ourselves and for others.

In this issue, you will learn the stories of graduates of Victoria University who have discovered that their education turned out to have unforeseen value. You will also see Larry Davies’ farewell (page 19). He found an unexpected value in the kind of community he joined here 27 years ago. We will miss him, not least because he himself has extended to many of us the special Vic care and concern that he celebrates. In your hands is one impressive expression of that care: Vic Report has undergone significant transformation over Larry’s time as its editor and publisher.
Larry Davies Retires From Vic
Growth and Valued Relationships

Larry Davies retires in March after 27 years as director of alumni affairs and university advancement for Victoria University. His vision for alumni affairs has resulted in remarkable growth and development, helping Victoria’s alumni community to grow into one of the most engaged and generous constituencies at the University of Toronto.

“Larry is a consummate and respected professional, and was recognized in a recent review of the alumni office as an exceptionally strong leader,” says President Paul Gooch. “He has always seen his role as one of improving the experience of Victoria’s students, and much of our academic success is due to the generosity of our alumni that he has been able to call upon.”

Under his leadership, Vic has undertaken three major capital campaigns: the $6-million Renewing the Heritage campaign in 1986, the $16-million Campaign for the Dedicated Mind in the late 1990s, which raised $38 million, and the current fundraising campaign for the construction of the Goldring Student Centre. He also laid the foundation for a successful annual giving program, grew Vic’s general operating endowment fund and dramatically increased support for Vic’s awards endowment five-fold from its 1995 value of $11,752,000.

“I think Larry has accomplished astronomically good things for us,” says Ruth (Manning) Alexander Vic 5T0, one of the first of the alumni to work with Davies when she was chair of the 1986 sesquicentennial celebrations planning committee. The big anniversary weekend attracted 5,000 participants, the largest non-sporting alumni event in U of T history. “At the time he started, no one had ever thought of talking to people about making gifts from their estate to Vic. The resulting heritage donor program continues to provide a great deal of support.”

“People respect Larry for his principles and standards, and he carries the values of Victoria with him wherever he goes,” says David Silcox Vic 5T9, chair of the alumni affairs and university advancement committee of the Board of Regents. “Our alumni feel comfortable with him because of that, which is important when approaching others about investing in the activities of Victoria.”

“I’m fortunate to have been supported by extraordinary staff, professionals and academics over the years, at Vic and U of T,” says Davies. “And to have formed relationships with alumni and staff spanning almost an entire century of Vic’s history is more than good fortune, it’s a blessing” (see Publisher’s Forum, page 19).

Celebrating Alumni Dedication at 2009 Arbor Awards

Eight Victoria alumni were recognized for their outstanding volunteer service in support of their alma mater at the University of Toronto’s 2009 Arbor Award ceremony on Sept. 14, 2009. Seen here with Victoria University president Paul Gooch (far left) are John Honderich Vic 6T8, Lin Taylor Vic 6To, Pamela (Matthews) McPherson Vic 6To, Blake Goldring Vic 8T1 and Dennis Lane Vic 5T4. Also honoured, but not pictured, were Donald Gillies Emm 5T9, Nancy (Caldecott) Sutherland Vic 6T5 and Edward Thompson Vic 6T7.
Wendy Cecil Honoured by Government of Canada
Recognition of a Lifetime of Volunteer Service

Standing before Parliament on Dec., 4, 2009, Wendy M. Cecil Vic 7T1 received the Thérèse Casgrain Volunteer Award, in the category of lifetime commitment. The award is presented annually to two exceptional volunteers in Canada.

Cecil is chair and president of Brookmoor Enterprises Ltd. During her business career, she held a number of positions at Brascan Ltd., including vice-president, business development. She is currently vice-chair of the St. Michael's Hospital board of directors and chair of the Li Ka Shing Knowledge Institute. She serves on the boards of a number of other volunteer organizations, the Canadian Merit Scholarship Foundation among others, and on the campaign cabinet for the Toronto Reference Library. She has received an honorary doctor of laws degree from the University of Toronto, and is an associate senior fellow at Massey College.

For more than 20 years, Cecil has lent her leadership skills and passion to a variety of organizations within the education, health care and arts sectors, and has been instrumental in the areas of strategic planning and fundraising. At St. Michael's Hospital, she helped spearhead the Urban Angel Campaign, which funded the creation of a warm, safe place where people who are homeless can recover after receiving medical treatment. She chairs Victoria’s President’s Advisory Council and U of T’s Presidents’ Circle, and serves on the UTAA board. She also chaired U of T’s Governing Council from 1998 to 2002.

Known as an advocate for women’s rights, education and health issues, Cecil is a role model for many women. She is highly respected as one of the pioneering women to serve on boards of directors in Canada.

Steve Paikin Distinguished Alumni Award Winner
Host of TVO’s The Agenda 2009 Recipient

As anchor and senior editor of TVO’s The Agenda with Steve Paikin, Steve Paikin Vic 8T1 addresses the issues facing the world today, providing a forum for thought-provoking discussion among newsmakers and experts. On April 21, 2010, he will be honoured as the 2009 recipient of the Victoria College Distinguished Alumni Award.

“My years at Victoria College were not only among the happiest of my life, but also among the most influential. I made wonderful friendships that I still have, and was inspired by professors with whom I’m still in touch,” says Paikin. “So to be receiving this honour from Vic is a most delightful and unexpected surprise.”

Paikin started his career as a city hall reporter with CHFI radio before joining CBC-TV, filling such roles as a Queen’s Park correspondent, anchor of CBC at Six and a reporter on CBC’s national news broadcast and Newsword. He went on to TVO, where he co-hosted Studio 2 for 12 years, and hosted Diplomatic Immunity, which he co-created, for eight years.

He has also moderated the 2006 and 2008 federal election debates and the 2007 Ontario election debate.

Paikin is the producer of numerous documentaries, including biographies on the lives of former Ontario premiers William Davis and John Robarts. He is also the author of several books on politics as well as The New Game, which examines how hockey saved itself after the 2004-2005 lockout.

If you wish to attend the dinner for Paikin on April 21 (details on page 20), please call the Victoria Alumni Office at 416-585-4500.
One winter evening in 1874, a number of Vic students gathered on campus for an impromptu concert. They were joined by Robert Beare, a janitor, who was respected and loved by the students, alumni, faculty and administrators who knew him in his 39 years of employment at Vic. Beare (seen here) was a skillful musician, and on that occasion received hearty applause for his performance on the violin. This was the beginning of Canada’s longest running comedy revue, the Bob.

Vic’s 175th Anniversary Volunteers

Here is your team of volunteers helping to organize Vic’s 175th anniversary celebrations.

Planning Committee:
Ruth (Manning) Alexander Vic 5T0, Honorary Chair
Valerie (Naylor) Story Vic 7T0, Chair
Ruth Bentley Vic 4T3, Honorary Member
Joan (Foster) Mactavish Vic 4T2, Honorary Member
Catherine Brown, VUSAC Representative
Ann Fleming Emm 9T5, Emmanuel College Representative
Susan (Allan) Gillmeister Vic 8T1, Chair, Arts & Entertainment
Paul Haynes Vic 9T9, Chair, Social Events
Linda MacRae Vic 6T7, Chair, Lecture
Florence (Emerson) Newman Vic 5T7
Dawn Marie Schlegel Vic 9T6, Chair, Gala Weekend

Arts & Entertainment Committee: Susan (Allan)
Gillmeister Vic 8T1, Chair; Stan Farrow Vic 5T8, Kirstin Kennedy Vic 0T4, Mike LeSage Vic 0T7 and Lorraine (Nicholls) Richard Vic 8T2.

Social Events Committee: Paul Haynes Vic 9T9, Chair;
Kristin Demuth Vic 9T3, Cynthia (Lovett) Elson Vic 6T5,
Ady Ibarguchi Vic 9T8, Amanda Pautler Vic 0T1, Koray Salih Vic 0T0 and Diane (Dubé) Slater Vic 9T7.

Lecture Committee: Linda MacRae Vic 6T7, Chair;
Stephie Corbet Vic 0T1, Tim Corson 9T9, Andrea Diplock Vic 6T6,
Ben Hawkins Vic 8T6, Carla (Niven) Lyon Vic 6T7 and
Paula (Hryhor) Petrie Vic 8T1.

Gala Weekend Committee: Dawn Marie Schlegel Vic 9T6,
Chair; Kim (Geddes) Appleton Vic 9T8, Adelia (Moura)
Marchese Vic 0T1 and Rita Schepok Vic 9T1.

Photograph: Victoria University Archives
WE ASKED YOU TO HELP VIC STUDENTS FIND THEIR PLACE IN THE GOLDRING STUDENT CENTRE.

WE SAID WE WOULD NEVER STOP THANKING YOU. WE NEVER WILL.

Thank you to the alumni and friends of Victoria University who, to date, have supported the Goldring Student Centre. The following names will be inscribed in the building in recognition of a minimum gift of $2,500 ($1,250 for alumni from 2000 to the present) made towards its renovation and construction. The “†” symbol following a name distinguishes that individual as a member of the group Vic 175 in recognition of a gift of $5,000 or more.

Every effort has been made to list names accurately. If a name has been omitted or displayed incorrectly, please notify the Victoria Alumni Office at 1-888-262-9775 or 416-585-4500 or vic.alumni@utoronto.ca.

There is still time to have your name, or the name of someone you wish to honour, inscribed in the building. Make your gift to the Goldring Student Centre today by visiting www.vicu.utoronto.ca/alumni or by calling 1-888-262-9775 or 416-585-4500. When you do, we’ll never stop thanking you.
E.J. Pratt Library Unveils New Collection
Brings New Understanding of 19th-Century Italy

E.J. Pratt Library unveiled its first Italian-focused special collection this past fall, based on the papers of Tuscan teacher and author Mario Pratesi (1842-1921). Among the collection’s contents are more than 1,600 pieces of original correspondence between Pratesi and well-known Italians of the time, such as musician Giuseppe Verdi and philosopher Giacomo Barzellotti, as well as many artists, writers, scientists, teachers and politicians.

The launch of the Pratesi collection follows a 12-year transcription, cataloguing and editing process that involved a volunteer team of more than 30 students and alumni, as well as faculty and staff from universities in Canada and Italy. The group made numerous discoveries in that time, offering invaluable insight into the social, cultural and political landscape of 19th- and 20th-century Italy.

The collection brings writers and thinkers who had faded away in history’s memory back to the fore. It traces the creative roots of literary works. It also corrects long-held assumptions about the origins of Italian words. Pratesi’s letters even go so far as to reveal unrecognized artists, creating future avenues of scholarly research. More important, the collection reveals the real humanity of Pratesi and his compatriots.

“These letters show us that Mario Pratesi was someone who was much loved, and that he was someone known by the people at the top echelons of the circles in which he ran,” says Anne Urbancic, a senior lecturer of Italian studies at the University of Toronto and a coordinator of the Vic One program, who co-directed the Pratesi project with a colleague from Brock University. “Pratesi was someone who garnered a certain amount of respect and whose opinion was sought.”

The Mario Pratesi Collection is available as an online collection, and can be accessed at http://pratesi.vicu.utoronto.ca.

Keith Davey Forum on Public Affairs Launched

This past fall, Victoria University entered into an exciting partnership with the University of Toronto’s political science department and Association of Political Science Students to create the Keith Davey Forum on Public Affairs, which launched on Oct. 5, 2009, at the Isabel Bader Theatre. Political journalism and citizen empowerment were the inaugural forum’s driving themes. Journalists Rod Macdonell and Stevie Cameron and U of T political science professor Ron Deibert (seen here, left to right with President Paul Gooch) came together to discuss traditional forms of journalism, new and emerging trends and the corresponding impact on public affairs.

Where There’s a Will...

Victoria University can be designated as a beneficiary in your will. Here’s an example of a suggested wording:

I give and bequeath to the Board of Regents of Victoria University, Toronto, Ontario, the sum of $________ or ______ % of my estate.

If you wish to designate a specific bequest (a scholarship, the library, etc.), please contact the Victoria Alumni Office at 416-585-4500, toll-free: 1-888-262-9775 or vic.alumni@utoronto.ca.
Robert Kincaide Vic 7T2, Robbin Tourangeau Vic 9T3 and Rita (Chu) Tsang Vic 7T8 in Old Vic during a return to campus.
When Paul Gooch was a budding philosopher, he likely didn't think his studies would one day lead him to be president of Victoria University. But the education he received prepared him in ways that might not have seemed obvious at the time — and he wasn't alone. “I’m intrigued with the number of people who have studied philosophy, then gone into different professions,” Gooch says, citing Victoria graduates such as World Wildlife Fund president Monte Hummel Vic 6T9, investment expert Sandy McIntyre Vic 7T4 (see page 14) and playwright and mathematician John Mighton Vic 7T8, as examples.

What these people really learned at university was a sense of their own amazing potential. They happened to study philosophy, but it might just as easily have been something else. Marvi (Heinola) Ricker Vic 6T6 (see page 10), for example, earned multiple degrees in the sciences and is now director of philanthropic services at BMO Harris Private Banking. Gooch defines a good education as “not so much training for a set of activities to be performed as it is gaining an understanding of yourself, society and the world.” He believes if training is too narrowly directed, students will limit their career options. But when they are taught how instead of what to think, a multitude of pathways
open. This sort of flexibility will be increasingly necessary in coming years, as a diverse array of new careers arises.

Robert Kincaide Vic 7T2 knows this first hand. A founding partner of Toronto’s Hazelton Group, Kincaide has made his name by developing new products for companies, as well as repositioning existing products and services. One of Hazelton’s key new product successes was “ice beer,” a phenomenon that took the beer industry by storm in the early ‘90s. Having studied economics and urban geography, little did Kincaide know he would end up as one of Canada’s first experts in strategic brand development—a field that didn’t even emerge until some 15 years after he graduated.

“Chances are, the job a current student will have at the age of 40 doesn’t exist today,” says Kincaide. What university taught him was to think critically, communicate effectively and take his work seriously. “I can still remember doing a paper on economic policy,” he marvels. “I got it back with three pages of handwritten notes. I thought, ‘My professors put more time into critiquing it than I did writing it!’” Kincaide also remembers that going “eyeball to eyeball” with his professors was invaluable.

Today, Victoria continues that tradition of highly personal instruction in several ways. First-year students are now required to complete at least one small-size course in the arts and sciences, offered through one of several programs. Vic One offers guest lecturers and strictly limited class sizes. Vic Pathways seminars provide students with additional out-of-class experience. And the university’s 199-courses provide seminar-style learning, which emphasizes personal interaction.

Victoria’s registrar, Susan McDonald, says that today’s students are largely willing to roll with change if they have to; up to 40 per cent of them completely switch direction after first year. “One thing led to another.” She began her career as a chemistry instructor at the University of Toronto’s Scarborough campus, but would later move into administration and eventually be appointed director of U of T’s department of public and community relations in 1984. In 1990, she was appointed executive director of the Richard Ivey Foundation, a private charitable foundation, before joining BMO Harris Private Banking in 2002.

“At some point, I decided I wanted to experience a lot in life. I love the variety of what I do today. I meet so many interesting and wonderful people, people who have been very successful in life and want to give back to the community, help others less privileged and make the world a better place.”
students are looking to test the waters and learn more about an area of study to which they’ve had little exposure,” she says. “They’re willing to experiment a bit. Some students discover what they don’t want to study and some discover a course that will grab their fancy and take their studies in an unexpected direction.”

Sometimes, that course correction comes to students much later—in midlife, after they have gained experience in the working world. Michael Bourgeois, an associate professor of theology and the director of basic degree studies at Emmanuel College, knows this well. The average age of an Emmanuel student is 43, which underlines the appeal of theological study to people who want to deepen spiritual understanding at critical points in their lives. “A large number of people are now interested in studying, without necessarily having professional aspirations,” says Bourgeois. “They’re doing it to enhance their own faith and their own relationship with God and the world.”

To that end, Emmanuel College now offers more programs than ever before. One recent addition is the Master of Sacred Music program, which enhances the skills of musicians working in congregational settings. The Master of Pastoral Studies program is a chaplaincy degree, and the Master of Religious Education program offers in-depth instruction to those wishing to teach in a religious context.

At midlife, change can be harder to embrace, but it can also be exciting, says Bourgeois. “One of our current midlife students said something in her first year that stuck with me—that theological college is where you come to have all your answers questioned.”

The value of a liberal arts degree in the modern era is a subject of perennial debate. If Hummel, McIntyre and Mighton have all embarked on

**Striking a New Balance**

Until Minjie Su Vic 1T0 transferred from China’s Shandong University to the University of Toronto, she had only ever considered studying mathematically-based subjects.” Su came to U of T in her second year of university with the intention of majoring in astrophysics, but when she started looking through the different courses available, she was astonished by the overwhelming variety. When it came time for course enrolment, a little introspection quickly revealed her true interests.

“When I actually started considering my astrophysics stuff, I found I was not trying to pick courses that I liked, but trying to avoid some courses. I said to myself, ‘If you’re already avoiding this, why are you going to take it?’”

Medieval studies caught Su’s eye; the idea of learning about the Middle Ages was previously conceivable only on a more personal level. Classics also grabbed her attention—stories from Greek mythology were among her childhood favourites. “I had to do something with this opportunity,” she says. These newly discovered academic options quickly went from being Su’s two minors to being her two majors. “Before I came here, I was always trying to keep a balance between humanities and science. After … the balance shifted.”

As Su approaches graduation, she has a few ideas about what to do next. She is considering an academic career and post-graduate studies. A more creative path involving illustration and design is possible, tapping into Su’s love of art. There is also a dream of pursuing writing and translating works into her native language: “There’s less of a focus on medieval studies in China, where the resources are more limited. I don’t know if I can be so great as to introduce medieval studies to China, but I could help more people know about it.”

Photograph: Victoria Alumni Office

Minjie Su Vic 1T0 changed her area of study from astrophysics to medieval studies and classics.
radically different paths, was their study a waste of time?

Not at all, says Larry Davies, Victoria’s director of alumni affairs and university advancement. “A liberal arts degree has value beyond just the subject that you’ve studied. The skills you learn throughout the course of a four-year program, and the rigour attached to that experience, prepare you for things in life that are completely unexpected.”

Robbin Tourangeau Vic 9T3 concurs. Currently the senior director of strategic initiatives for the Council of Ontario Universities, Tourangeau has worked for over 15 years as a policy advisor on social, urban, community and research and development issues in a variety of governmental and non-governmental capacities. She considers her studies in history and French literature at Victoria as essential to her development, and to her career prospects.

“The skill set you acquire with a humanities-based degree is something that can be applied to a variety of careers,” she says. “It gives you the flexibility to move between fields and across disciplines.”

Victoria was where Tourangeau learned to “take vast amounts of information, parse it and put it into a frame within which it could be explained to another audience. That’s my job as a public policy person.” It was also where she learned to write, question received ideas and hone her French language skills—all absolutely critical in the work she’s chosen to do.

Indeed, there are many different ways humanities graduates can enter their professions. Tourangeau might have studied political science, and Kincaide might have taken commerce courses.

Tyler Milton Vic 1T0 began university intending to prepare for a medical career. Soon, though, he found his interests were much broader than the proposed science-focused stream of study. Classes in geography, Japanese and religion filled out Milton’s early course load, in part to meet credit requirements in the social sciences and humanities, but also to explore subjects that piqued his curiosity. Religion stuck. It soon became a possible minor, alongside a second minor in physiology and a major in human biology. Not long after that, Milton declared a double major in human biology and religion.

“A different way of learning comes into play in my religion courses. Science is very logical and concrete. Religion … you have to approach learning in those classes in different ways, and there’s a greater emphasis on communications. It’s helped me to approach situations with a wider perspective of understanding …. Human biology and religion actually complement each other very well. They’re two perspectives on how to answer the same question, really.”

The seemingly disparate pairing of human biology and religion also offers a unique foundation for Milton’s new career ambition of becoming a physiotherapist, a role in which he looks forward to helping to improve people’s wellness and quality of life.

“As a physiotherapist, when you’re meeting someone for the first time, understanding their culture and religious beliefs helps you to gauge both the practice you’ll develop for them and what they’ll be comfortable doing. It’s a good way to get to know your patient and develop a trusting relationship.”

Tyler Milton Vic 1T0 believes studying human biology and religion will serve him well in his career as physiotherapist.
from day one. In selecting different paths, however, they proved themselves typical Victoria students: complex and well rounded, with a wide variety of interests. Victoria requires that all first-year entrants submit a personal profile before beginning their studies—this is one way in which Victoria College can get to know the whole person. This in-depth knowledge is intended to assist instructors and staff in giving guidance to students.

The connection between the general arts studies that Rita (Chu) Tsang Vic 7T8 pursued and her career choice—president and CEO of a $900-million travel company—may seem tenuous on the surface, but it’s definitely there. Along with her husband, fellow student Andrew Tsang, she co-founded Tour East Holidays in 1976, when the two were both undergraduates. “There was a lot of running back and forth between the office and school,” she laughs. “It required a bit of juggling, but when you’re young, that’s fine.”

The company, born out of an impetus to provide cost-effective travel for Asian students such as herself, was so immediately successful that one might well ask: why did Tsang continue with her studies, instead of leaving them for the business world?

“I got a very broad education at U of T,” she replies, citing courses in archaeology, English and French, among others. “It taught me to think, to analyze and to put myself in another’s shoes”—all skills that have proven invaluable in her career.

Those early days of hard work and multitasking prepared her to weather crises that to others might have seemed insurmountable. In 1982, Andrew Tsang

### Timing is Everything

Karen Bowles Emm 0T5, minister of pastoral care at Toronto’s Rosedale United Church, came to the ministry after time spent as a corporate lawyer and raising her four children. If she had come to it any earlier, she says, she “probably would have walked away from it.”

Bowles was attracted to theology as a teenager, recalling “Aha God” moments while camping in northern Ontario. Surrounded by nature, she’d be overwhelmingly aware of a presence, the presence. She would broach the idea of studying theology with her parents while an undergraduate, when going to university for the first time, only to get different career advice. “They suggested I pursue law or medicine, and as I didn’t have the science bent....”

It’s the law, however, that helped give Bowles some of the life experience and knowledge foundation that make her a good minister today. “Law taught me to think about a sense of order, how to organize my thoughts and to help others organize theirs.” It also taught Bowles how to listen. “Practising law teaches you how to be perceptive to not only what people are saying, but also what they really mean. That facility helps immensely in walking with others down difficult paths.”

Bowles knew what she wanted to do before she got to Emmanuel, but the discovery and learning she did prior to her arrival have made her a better minister now than she would have been at the age of 21. “What I found so amazing about Emmanuel was walking into a place where I was ready to learn whatever was thrown at me and, in fact, eager to do so. When I was younger, there were lots of other distractions.”
was killed in a plane accident. Twelve years later, Tsang’s subsequent business partner, her sister Shirley, died of cancer. Other crises, such as SARS and the tourism lull after 9/11, have also severely threatened her company at times. But, through it all, Tsang has never given up. “Being able to evolve and adapt—that’s what’s important, in business and in life,” she says. “Just always be able to adapt.”

Tsang’s experience in the working world was no doubt helpful to her in the long run. Victoria recognizes that students may want a taste of the ever-changing workplace before they graduate into it and has created opportunities for informal interaction between current and former students. “We offer the Life After Vic program through the Office of the Dean of Students, where we host dinners for our fourth-year students with alumni from different fields, so they can see what it’s like to work in those areas,” says Gooch. “The alumni are a huge resource for us, as we try to pay attention to the person and not the student number.”

It’s worth noting that Tsang’s success evolved from a profound personal connection she made at university. It is, after all, where she met her husband and first business partner. “Many alumni remember university as a rich social experience,” says Davies. “It’s a unique culture that has an effect on their emotional formation.” Gooch agrees that social interaction is essential. “We have to try to prepare our students to work better in teams and groups,” he says. “Nobody on their own can get hold of everything they need to solve a problem.”

In fact, every successful Vic graduate can attest to the importance of friends, teachers and colleagues. Kincaide remembers student politics and his regular coffee group at Wymilwood as providing important lessons in group dynamics. And Tourangeau fondly recalls being part of a history group and serving as president of her floor at Margaret Grounded in Communication and Thought

Sandy McIntyre Vic 7T4 would not change anything about what he studied at university; it was a launching pad as opposed to a training ground for what would come later. The English and philosophy major says this from his vantage point as senior vice-president and chief investment officer of Sentry Select, a Canadian wealth management company.

“English helps you to communicate and philosophy helps you to analyze and be a critical observer of information and data,” says McIntyre, who has more than 30 years of investment management experience. “Once you are capable of analyzing and extracting information, as well as communicating what you’ve learned, you are able to rise to a leadership position.”

The first job McIntyre accepted out of university was at National Trust, working in their estate trust agency business. It was there that he began to learn about investment management. When McIntyre joined Jones Heward in 1980 (a stock brokerage firm he would be with for 20 years), it was with the intent of targeting his skills to meet the needs and expectations of a particular group of people who do not have the inclination, time or capability to manage their funds themselves.

A certain mathematical and technological capability has been an asset in McIntyre’s career, and part of his methods from very early on. The post-university development of this skill, matched with his grounding in communication and higher-level thought, is what has been essential.

“You often don’t know what your passion is going to be when you’re 17 or even 25. You might find that you’ve spent years training yourself for something you don’t really like. Once you find your passion, develop it. I’m looking for passion in the people I hire.”

Grounded in Communication and Thought

Sandy McIntyre Vic 7T4 was honoured with a Brendan Wood TopGun Award in 2009 as one of Canada’s top equity portfolio managers.

English and philosophy major Sandy McIntyre Vic 7T4
Addison Hall: “I definitely confirmed that I was a social human being,” she laughs. Accordingly, Victoria’s Goldring Student Centre, set to open in 2011, will triple the amount of space students have to engage in social activities on campus. The environmentally friendly centre will also provide room for new facilities, and will extend a particular welcome to commuting students who wish to get more involved in campus life.

“When I was 17,” says Gooch, “a family friend asked me what I wanted to do. I told him I supposed I could be a high school teacher. But he said, ‘Don’t think of it that way. Think about who you are, the gifts you have and how you can develop them, because then you’ll be able to take them into any set of circumstances.’”

A university education is more than a process to work through to accomplish a pre-determined goal. It is a journey of personal development, driven by unlimited challenges, ideas and opportunities—whether they are academic or social in nature—in preparation for the infinite possibilities to come later in life. When students find their place at Vic, they find their place in the world.

---

### Statement of Operations

**For the year ended April 30, 2009**

*(in thousands of dollars)*

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student fees</td>
<td>$7,805</td>
<td>$7,558</td>
</tr>
<tr>
<td>Grants from the University of Toronto</td>
<td>4,480</td>
<td>4,079</td>
</tr>
<tr>
<td>Grants from the Toronto School of Theology</td>
<td>468</td>
<td>519</td>
</tr>
<tr>
<td>United Church grants for archives</td>
<td>–</td>
<td>353</td>
</tr>
<tr>
<td>Other United Church grant</td>
<td>234</td>
<td>217</td>
</tr>
<tr>
<td>Government grants</td>
<td>432</td>
<td>517</td>
</tr>
<tr>
<td>Donations</td>
<td>2,530</td>
<td>1,050</td>
</tr>
<tr>
<td>Investment income</td>
<td>3,906</td>
<td>4,286</td>
</tr>
<tr>
<td>Sales, services and sundry income</td>
<td>3,557</td>
<td>3,776</td>
</tr>
<tr>
<td>Amortization of deferred capital contributions</td>
<td>762</td>
<td>732</td>
</tr>
<tr>
<td>Real estate income</td>
<td>15,130</td>
<td>8,384</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$39,304</td>
<td>$31,471</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and benefits</td>
<td>$17,400</td>
<td>$16,442</td>
</tr>
<tr>
<td>Supplies and other</td>
<td>3,590</td>
<td>3,280</td>
</tr>
<tr>
<td>Repairs and maintenance</td>
<td>1,038</td>
<td>980</td>
</tr>
<tr>
<td>Utilities</td>
<td>1,772</td>
<td>1,791</td>
</tr>
<tr>
<td>Amortization of property and equipment and revenue-producing properties</td>
<td>3,927</td>
<td>3,841</td>
</tr>
<tr>
<td>Scholarship and bursaries</td>
<td>1,631</td>
<td>1,635</td>
</tr>
<tr>
<td>Cost of sales and services</td>
<td>1,266</td>
<td>1,272</td>
</tr>
<tr>
<td>Interest</td>
<td>1,386</td>
<td>1,555</td>
</tr>
<tr>
<td>Unrealized loss on interest rate swap contract*</td>
<td>317</td>
<td>91</td>
</tr>
<tr>
<td>Unrealized loss on short-term investments*</td>
<td>186</td>
<td>–</td>
</tr>
<tr>
<td>Unrealized loss on held-for-trading investments – marketable securities*</td>
<td>7,262</td>
<td>6,396</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$39,775</td>
<td>$37,283</td>
</tr>
</tbody>
</table>

(Deficiency) of revenues over expenses for the year: $ (471) $ (5,812)

*These losses are of a non-cash nature and are disclosed under the new Canadian Institute of Chartered Accountants standards.

The Statement of Operations has been derived from the audited financial statements of Victoria University for the year ended April 30, 2009. A complete set of audited financial statements may be obtained through the Office of the Bursar.
Jim Blakelock Vic 6T8, a proud member of two Victoria College Mulock Cup-winning football teams, rode his bicycle from Dorval, Que., to the Nova Scotia border this past July, covering 1,241 kilometres in 11 days.

Louis Calabro Vic 0T4 has been named manager of the Genie Awards, which have been annually recognizing and celebrating excellence in Canadian film since 1980. Calabro is also a successful DJ/event planner, having produced over 80 dance parties, art openings and other art-related events since 2005 under the name Go!R Steady Productions. For more information, visit www.louiscalabro.com.

Carol Curtis Vic 7T3 published her first book, *The Urgent Inversion*, in September 2009, with iUniverse. *The Urgent Inversion* describes one key ingredient essential to longevity and the highest quality of life.

Desi Di Nardo Vic 9T6 co-hosted the Poetry Parade on Nov. 8, 2009, in Toronto, with Canada’s parliamentary poet laureate, Pierre DesRuisseaux. The event featured readings by DesRuisseaux, Max Layton, Armand Garnet Ruffo and Toronto’s new poet laureate, Dionne Brand.

Jane (Emerson) Fraser Vic 5T8 hosted a case study review for the New Horizons for Seniors grant, which produced *Neebing Settler Descendants*, a rural history book.

Natalie Fraser Vic 8T2 has received the 2009 Award for Innovation from LexisNexis Canada for her work as focus editor for the national newspaper *The Lawyers Weekly*.

Audrey (Johnson) Hametner Vic 0T2 has been appointed director of global financial projects at KIT digital. She will be relocating to Prague.

Marni Jackson Vic 6T8 has written “Just Cremation,” which will appear in the anthology *The Heart Does Break: Canadian Writers on Grief and Mourning* (Random House), to be published this winter. Jackson also is among the contributors who commemorated the work of Canadian filmmaker Alan King in the winter 2010 issue of the literary journal *Brick*.

Tanya Janke Vic 0T4 has written a theatrical adaptation of Antoine de Saint-Exupéry’s *The Little Prince*. The classic tale is told in the form of a children’s musical and will be produced by Solar Stage in May 2010.

Norman Jewison Vic 4T9, chancellor of Victoria University, received a lifetime achievement award from the Directors Guild of America on Jan. 30, 2010. The director, whose films include *In the Heat of the Night, Fiddler on the Roof* and *Moonstruck*, has been nominated three times for DGA honors and received three directing nominations from the Academy Awards. Past recipients of the lifetime achievement honour include Clint Eastwood, Alfred Hitchcock, Steven Spielberg and Orson Welles.

Deirdre Kelly Vic 8T3, a features writer for the *Globe and Mail*, has published the memoir *Paris Times Eight*, her first book. It recounts her memories of growing to womanhood through eight visits to Paris.

Donald Lawson Vic 5T1, chair of the Counselling Foundation of Canada, received a philanthropy award from the Association of Fundraising Professionals Greater Toronto Chapter on Dec. 2, 2009. Lawson accepted the award on behalf of the foundation, which was recognized by AFP in the outstanding foundation category. The CFC is a private family-based charitable foundation supporting the creation and delivery of career counselling and personal development programs for the benefit of people, practitioners and communities since 1959.
Caitlin McKenna Vic 0T2 recently completed an M.Sc. in global politics with the London School of Economics. She is working as the Internet director for the documentary film company PTV Productions in Toronto.

Bruce Meyer Vic 8T0 was awarded tenure this past August by Georgian College’s University Partnership Centre, where he is a professor of university studies for English in the Laurentian University BA program. Meyer also published two books of poetry, Mesopotamia (Your Scrivener Press) and Dog Days: A Comedy of Terriers (Black Moss Press), in 2009.

Sandy Pool Vic 0T6 published her first book of poetry, Exploding Into Night (Guernica Editions), in December 2009.

John S. Saul Vic 5T9 has published the memoir Revolutionary Traveller. The book traces Saul’s career as an anti-apartheid and liberation support movement activist in Canada and southern Africa and recounts the history of the various struggles in both regions in which he has been directly involved.

Catherine (Rank) Schmid Vic 6T5 has been selected to have a solo exhibition of her recent paintings in the gallery of the Donation Mario Prassinos in St. Rémy de Provence, France, from Aug. 13 to Oct. 31, 2010.

Susan Webb Vic 9T1 is a contributing writer for the new teaching resource LINC 5-7 Classroom Activities (Toronto Catholic District School Board, 2010). The guideline was developed for Ontario’s adult ESL instructors and instructors of the Language Instruction for Newcomers to Canada program.

Catharine Whiteside Vic 7T2, dean of medicine at the University of Toronto, is the winner of the Canadian Medical Association’s 2009 May Cohen Award for Women Mentors, presented annually to a female physician who has demonstrated outstanding mentoring abilities.

Audrey R. Johnson Vic 0T2 and Patrick O. Hametner married on July 24, 2009, in the Republic of Mauritius.

Julie Karn Vic 0T0, class secretary, and Greg Kelk married on Feb. 28, 2009, in Toronto. The wedding party included Adam Jakubek Vic 9T9, Caroline (Keane) Jakubek Vic 0T0, Heather Flood Vic 0T0 and Lenny Foreht Vic 9T7.

Christine Kozloski Vic 9T9 and Martin Lemyre Vic 9T9 married on Oct. 21, 2007, in Thornhill, Ont.

Donald Laing Vic 5T6 and Judith Jones married on May 1, 2009, in Toronto.

Winnie Lau Vic 0T2 and David Lee married on Aug. 15, 2009, in Markham, Ont.

Kim (Russell) Quinlan Vic 0T4 and Jeff Quinlan Vic 0T4 celebrated their five-year wedding anniversary on Dec. 18, 2009.
Births

To Anna-Lyn Di Paolo Vic 9T3 and Andrew Moore, a daughter, Zara Veda Eliza Moore, on July 15, 2009, in Toronto.

To Christine Kozloski Vic 9T9 and Martin Lemyre Vic 9T9, a son, Justin Louis Lemyre, on March 23, 2009, in Cleveland, Ohio.

To Gillian (Larway) Mainguy Vic 0T2, Victoria University’s assistant dean of residence life, and Michael Mainguy, twin boys, David Phillip Mainguy and William Albert Mainguy, on Dec. 30, 2009, in Toronto.

To Maria Martinez Vic 9T8 and William Villamar, a daughter, Vanessa Villamar Martinez, on March 21, 2009, in Toronto.

To George Noble Vic 9T2 and Lily Liu, a daughter, Grace Elizabeth Noble, on Sept. 25, 2009, in Toronto.

To Jennifer Reid Vic 9T9 and Brian Man-Fai Wong Vic 9T9, a son, Adam Ho-Tak Wong, on July 26, 2009, in Toronto.

To Kristin Snoddon Vic 9T7 and Chris Pellow, a daughter, Daisy Grace Pellow, on June 26, 2009, in Toronto.


To Jillian Yee-Chang Vic 0T2, Victoria College’s student awards and ceremonies assistant, and Victor Chang, a son, Gabriel, on Dec. 26, 2009, in Toronto. A brother for Alexander.

In Memoriam

R. Alfred Best Vic 3T7, former member of Victoria University’s Board of Regents, in Toronto, Oct. 18, 2009.

Anna Hillen Vic 5T8, in Fergus, Ont., Nov. 18, 2009.
Elizabeth M. (Fennix) Markham Vic 5T1, in Lunenburg, Mass., Sept. 28, 2009.
Claire (Mazzoleni) Piller Vic 6T8, in Toronto, October 2009.
Donald William Reed Vic 4T7, in Toronto, Nov. 11, 2009.
Lesley Waghorn Vic 6T5, in Toronto, July 12, 2009.
Shortly after I arrived at Victoria in November of 1983, I found myself trudging along Charles Street through an early Toronto snowfall. I was making my way to Burwash Hall—grudgingly, I admit—to an anachronistic-sounding event called “The President’s Christmas Tea.” As I entered the east entrance of the dining hall, I stepped unexpectedly into a dizzying swirl of seasonal decorations, surrounded by the blurred, unfamiliar faces of an astonishingly immense crowd. Then, as abruptly as though I had been thrown from a still-moving merry-go-round, the spinning of the room seemed to stop, leaving me standing face to face with President Goldwin French and his wife, Iris, a reception line of two.

After a few routine pleasantries (“nasty weather,” “glad to be at Vic,” “looking forward to Christmas”), Goldie nudged me to the side for a private word. “You haven’t seen much of your family since you started here,” he said (my wife and children had remained in Lakefield, Ont., while we waited for our new home in Thornhill to be completed). “There won’t be much going on around the university next week. Why don’t you go home to Lakefield and enjoy your family? I’ll see you back here in the New Year.” There and then I silently pledged that Vic would be my final career stop. Now, almost 27 years later, the fulfillment of that pledge is upon me.

Goldie’s kind gesture has since served as a metaphor for my life at Vic. I recall, for example, brief meetings on Charles Street with retired Vic professor Chris Love and his wife Vo, when Chris never failed to cheer me by recounting “the wonderful things” he was hearing about me. “I’ve been told you’re doing a superb job,” he’d say. With the passing of years, I now realize that Chris likely hadn’t heard anything about me at all; it was simply his way of offering an encouraging word to a new member of the Vic community who, he understood, might be in need of a reassuring verbal hug. There were other such moments with my friend and mentor, former Victoria University president A.B.B. Moore, whose warmth, compassion and unerring intuition never failed to renew me. It was A.B.B. who consistently reminded me that eternal spiritual and human principles supersede perceived injustices, most of which, in the end, are trivial, temporal and inconsequential.

I came to learn that such caring, considerate gestures were commonplace in Vic’s culture. Over the years, I have heard countless stories from alumni, some from as far back as the 1920s, who were barely able to suppress the quaver in their voices as they recalled instances when someone at Vic had gone out of his or her way to help them through difficult circumstances. Many told of being offered unexpected, emergency bursary assistance from the registrar or dean, while others told of receiving invitations to a faculty member’s home to help them get through a personal or financial crisis. I have listened to such stories from grads, who, often late in their lives, fulfilled what they believed to be a lifetime debt of gratitude by funding student awards or by leaving benefactions to Victoria, all because someone at Vic truly cared about them when they seemed forgotten, at a time when they felt helpless and without hope.

These are not merely the tales of a bygone era, however; new ones are being written every day. A few years ago, for example, I learned that the spouse of a member of Vic’s administration was gravely ill and, for the first time, was unable to attend an annual Christmas get-together hosted by Vic president Paul Gooch. As we gathered for dinner that night at the appointed hour, Paul arrived uncharacteristically late. The reason for his delay? He had stopped off at our colleague’s home to deliver a beautifully prepared hot dinner so that she and her husband too could enjoy a special meal together.

These are the memories that teemed through my mind as I emerged from my final President’s Christmas Tea this past December. What in that first year seemed to me to be a place out of time revealed itself to be a genuine, gentle land of wonder, a culture of caring, kindness and thoughtfulness. And, as I prepare for the difficult moment when I set out for my final walk home from campus, I intend to stop for a moment in front of Old Vic, give thanks for the reminder that the truth does, in fact, make us free, and take heart in the knowledge that a new great ocean of truth lies before me undiscovered.

Larry Davies is the publisher of Vic Report and has been Victoria’s director of alumni affairs and university advancement since 1983. He retires on March 1, 2010.
Observations of an Artist’s Craft

Chancellor Norman Jewison Vic 4T9 engaged special guest Albert Schultz in conversation at the annual Chancellor’s Council and Charter Day luncheon in October. Jewison traced the full range of the award-winning artist’s work—as an actor, director, singer, and producer—as well as explored Schultz’s role at the founding artistic director of the Soulpepper Theatre Company. In turn, Schultz offered a revealing look at the on- and off-stage happenings of the theatrical world. Humour frequently found its way into the discussion, during which both men spoke passionately about the importance of funding for the arts. The lunchtime encounter concluded with recitations by Schultz of the balcony scene from *Romeo and Juliet* and the “To be, or not to be” soliloquy from *Hamlet*.

Alumni Calendar of Events

**February 24**
VWA “Stones, Bones, and Paper Tomes: The Story of Special Collections at Vic” an illustrated talk with Victoria University’s chief librarian, Robert Brandeis. Alumni Hall, Old Vic, 2 p.m.

**March 24**
VWA “God in Public Life: The Uses of Religion in Public Life in the U.S.” an illustrated talk with Emmanuel College principal Mark Toulouse. Alumni Hall, Old Vic, 2 p.m.

**March 25**
Friends of Victoria University Library “The Pope, the Friar, and the Book: The Pontifical Institute’s MS Bergendal 1 and the World of Bernard Gul,” with Michele Mulchahey, Leonard E. Boyle chair in manuscript studies at U of T’s Pontifical Institute of Mediaeval Studies. Hosted in conjunction with the Toronto Centre for the Book. Alumni Hall, Old Vic, 4:15 p.m.

**March 26**
Vic Chorus Spring Concert An eclectic range of choral music followed by a presentation of Gilbert and Sullivan’s *Trial by Jury*. Burwash Dining Hall, 8 p.m. Admission $5, free for students.

**April 21**
VWA Annual luncheon featuring guest speaker John Honderich Vic 6T8, a former publisher of the Toronto Star and the chair of Torstar Corp.’s board of directors, delivering “Are Newspapers Obsolete?” Alumni Hall, Old Vic, 11:30 a.m. $25 per person. Advance registration required.

**April 21**
Distinguished Alumni Award Dinner Honouring Steve Paikin Vic 8T1 (see page 4). Alumni Hall, Old Vic, 6 p.m. Cash bar reception. $45 per person.

**May 28 – 30**
Spring Reunion 2010 For graduates from 1935 to 1985, with grad years ending in 5 or 0.

To register and/or for more information of alumni events, call 416-585-4500 or visit www.vicu.utoronto.ca/alumni. To subscribe to Vic’s e-newsletter, contact vic.alumni@utoronto.ca.